MICROPROGRAM IN COMPLEX PROJECT AND PROCUREMENT LEADERSHIP

Overview
This microprogram will be of interest to candidates who would like to learn more about the management of complex projects and procurement initiatives. The microprogram focuses on the fundamentals: systems thinking that enables an appreciation of how to work with multiple stakeholders, launching a project that might be of long duration and/or of significant size and scope, and cost estimation and negotiation across a complex landscape.

The microprogram can be pursued as a stand-alone learning experience or as a stepping stone to the Diploma in Complex Projects or the Executive MBA (EMBA) with concentration in Complex Projects. Students applying to the Diploma or to the EMBA must meet the admission requirements of those programs.

Admission Requirements
The registration process for a Microprogram depends on your student status.

Students already admitted and enrolled in a graduate program
If a student is already enrolled in a graduate studies program and would like to add a microprogram to their program of study, contact your faculty's graduate studies office (https://www.uottawa.ca/graduate-studies/contact-info/).

Students will be asked to submit the following documents:
1. Curriculum Vitae
2. Letter of Intent indicating their motivation for taking the microprogram.

Other
Students wishing to pursue a Graduate Microprogram without being admitted or registered to a full graduate program, must obtain the prior approval of the academic unit offering the Graduate Microprogram.

As such, students who would like to enroll into the Microprogram in Complex Project and Procurement Leadership must contact the program director at emba (emba@telfer.uottawa.ca) or telfer.uOttawa.ca (info@emba.uOttawa.ca)

and submit the following documents:
1. Curriculum Vitae
2. Letter of Intent indicating their motivation for taking the microprogram.

In all cases, students must meet the following requirements:
Minimum of 2 years of work experience in complex projects or procurement.

Program Requirements
Students in the Microprogram in Complex Project and Procurement Leadership must complete all four courses to be awarded the certificate.

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Units</th>
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<tbody>
<tr>
<td>CPL 5101</td>
<td>Systems Thinking</td>
<td>1.5</td>
</tr>
<tr>
<td>CPL 5106</td>
<td>Acquisition Strategies</td>
<td>1.5</td>
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<tr>
<td>CPL 5110</td>
<td>Advanced Negotiations and Problem Solving</td>
<td>1.5</td>
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<tr>
<td>CPL 5114</td>
<td>Financial Analysis and Decision Making</td>
<td>1.5</td>
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