ENGINEERING MANAGEMENT (EMP)

EMP 5100 Introduction to Engineering Management (3 units)
Introduction to management. The structure of engineering organizations. Planning and control in engineering management.
Course Component: Lecture

EMP 5101 Industrial Organization (3 units)
Course Component: Lecture
EMP 5100, EMP 5111, MBA 5241, MBA 5250, MBA 5235, ADM 6260 are corequisite to EMP 5101.

EMP 5102 Systems Engineering and Integration (3 units)
Course Component: Lecture
EMP 5100, EMP 5111, MBA 5241, MBA 5250, MBA 5235, ADM 6260 are corequisite to EMP 5102.

EMP 5103 Reliability, Quality and Safety Engineering (3 units)
Course Component: Lecture
EMP 5100, EMP 5111, MBA 5241, MBA 5250, MBA 5235, ADM 6260 are corequisite to EMP 5103.

EMP 5109 Topics in Engineering Management (3 units)
Current topics in industrial practice
Course Component: Lecture
Corequisite: EMP 5100, EMP 5111, MBA 5241, MBA 5250, MBA 5235, ADM 6260

EMP 5111 Creativity and Innovation (3 units)
Course Component: Lecture

EMP 5112 Tech. Policy and R. and D. Management (3 units)
Relationship between R & D and economic progress. Elements of the Canadian policy on technology; R & D activities in the private and public sectors; government incentives and support programs; comparison with the policies of other industrial countries. Technology planning and R & D management in a Canadian setting; technology forecasting, staffing, structure, strategy and support for R and D.
Course Component: Lecture
Prerequisite: MBA 5330. Courses EMP 5112, ADM 6263 or ADM 6264 cannot be combined for units.

EMP 5116 Issues in Management and Operation of Communication Networks (3 units)
Selected topics and emerging issues in management and operation of public and corporate communication networks: real-time and distributed systems; multimedia communications; integrated services network.
Course Component: Lecture
EMP 5100, EMP 5111, MBA 5241, MBA 5250, MBA 5235, ADM 6260 are corequisite to EMP 5116.

EMP 5117 Foundations of Software Engineering (3 units)
Foundations of software engineering for nonsoftware engineers; basic principles of software engineering: practical laboratories and programming examples using modern programming languages.
Course Component: Lecture
EMP 5100, EMP 5111, MBA 5241, MBA 5250, MBA 5235, ADM 6260 are corequisite to EMP 5117. Experience with programming in at least one common language over the last decade. Cannot count fo units in CEG, CSI and SEG programs.

EMP 5118 Technology Project Management Practice (3 units)
Technological project management process. Project team management involving multiple technological and engineering experts. Configuration management during project development. Coordination of outsourcing in large multinational projects. Management of inprocess change of technology.
Course Component: Lecture
EMP 5100, EMP 5111, MBA 5241, MBA 5250, MBA 5235, ADM 6260 are corequisite to EMP 5118.

EMP 5119 Project Information Management (3 units)
Topics relating to the contractual relationship within the project team, including the different types of contracts and their application, the preparation of project documents, the evaluation of different types of project organization structures and associated project delivery systems, bidding strategies, network analysis using deterministic and stochastic methods for time and cost management.
Course Component: Lecture
EMP 5100, EMP 5111, MBA 5241, MBA 5250, MBA 5235, ADM 6260 are corequisite to EMP 5119.

EMP 5120 Product Development and Management (3 units)
Product development and management, including engineering aspects of the process. The latest trends and practices, insight into processes which facilitate product management and development, understanding of product management and development practices via case studies, development of the leadership and management skills required to create, initiate, develop, bring to market and implement new technological products and services.
Course Component: Lecture
EMP 5100, EMP 5111, MBA 5241, MBA 5250, MBA 5235, ADM 6260 are corequisite to EMP 5120.

EMP 5121 Planning of Experiments in Engineering Design (3 units)
Course Component: Lecture
EMP 5100, EMP 5111, MBA 5241, MBA 5250, MBA 5235, ADM 6260 are corequisite to EMP 5121.
EMP 5122 Operational Excellence and Lean Six Sigma (3 units)
Lean Six Sigma Green Belt tools and techniques, operational efficiency, 
waste and variability reduction, continuous improvement, the pursuit 
of perfection. DMAIC (define, measure, analyze, improve and control), 
process mapping, data collection and analysis, root cause problem 
solving, the cost of quality, mistake proofing, change management. 

Course Component: Lecture
The courses EMP 5122, GNG 5122 cannot be combined for credits.

EMP 5169 Advanced Topics in Reliability Engineering (3 units)
Overview of classical reliability concepts. Fault tree construction and 
evaluation. Common cause failure analysis of engineering systems. 
Human reliability modelling in engineering systems. Human unreliability 
data banks. Reliability of information and communication systems.

Course Component: Lecture
EMP 5100, EMP 5111, MBA 5241, MBA 5250, MBA 5235, ADM 6260 are 
corequisite to EMP 5169.

EMP 5179 Manufacturing Systems Analysis (3 units)
Introduction to manufacturing systems. Manufacturing system selection 
and cost justification. Analysis of manufacturing operations. Flexible 
and agile manufacturing. Group technology and cellular manufacturing. 
Transfer line and assembly line systems. Analysis of material transport 
and storage systems. Manufacturing Process Planning. Tolerance 
analysis and Taguchi methods. Design for manufacturing and assembly. 
Just-in-time production. Quality function deployment.

Course Component: Lecture
EMP 5100, EMP 5111, MBA 5241, MBA 5250, MBA 5235, ADM 6260 are 
corequisite to EMP 5179.

EMP 5910 Études dirigées / Directed Studies (3 crédits / 3 units)
Étude approfondie dans un domaine de la gestion en ingénierie sous la 
supervision d'un professeur et donnant lieu à un rapport écrit. / Advanced 
study in an area of engineering management under the supervision of a 
professor and leading to a written report.

Volet / Course Component: Recherche / Research
Permission du Département est requise. / Permission of the Department 
is required.

EMP 6997 Projet majeur en consultation / Major Consulting Project (6 
crédits / 6 units)
Projet obligatoire de 6 unités réalisé par équipes. Projet majeur de 
recherche appliquée visant à apporter une solution à un problème 
de gestion de l'ingénierie proposé par une organisation (compagnie 
privée, université ou entreprise en démarrage). Supervisé par un 
professeur, approuvé par le directeur de programme, requiert une 
proposition de projet, un rapport d'étape de recherche et d'analyse, une 
presentation finale et un rapport final incluant des recommandations. 
Noté S (satisfaisant) ou NS (non satisfaisant) par le superviseur et 
le représentant du client. / Compulsory 6 units team-based major 
project to address a specific engineering management 
challenge posed by an organizational client (e.g., private company, 
university or incubator start-up). Supervised by a professor, approved 
by the program director, requiring a project proposal, an interim 
research and analysis report, a final presentation and a final report with 
recommendations. Graded S (satisfactory) or NS (not satisfactory) by 
both the supervisor and the client’s representative.

Volet / Course Component: Recherche / Research
Prerequisite: EMP 5100, EMP 5111, MBA 5241, MBA 5250, MBA 5235, 
ADM 6260, and a further 6 units of program courses.